## 2011-2012 Financial Activities

### EXPENSES

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Scholarships</td>
<td>$9,970,969.00</td>
<td>28.5%</td>
</tr>
<tr>
<td>Instruction</td>
<td>$7,027,432.00</td>
<td>20.1%</td>
</tr>
<tr>
<td>Institutional Support</td>
<td>$5,237,839.00</td>
<td>15%</td>
</tr>
<tr>
<td>Physical Plant Operations</td>
<td>$1,857,813.00</td>
<td>5.3%</td>
</tr>
<tr>
<td>Student Services</td>
<td>$4,940,589.00</td>
<td>14.1%</td>
</tr>
<tr>
<td>Depreciation &amp; Debt</td>
<td>$2,052,211.00</td>
<td>5.8%</td>
</tr>
<tr>
<td>Auxiliary Enterprises</td>
<td>$3,368,744.00</td>
<td>9.6%</td>
</tr>
<tr>
<td>Academic Support</td>
<td>$467,788.00</td>
<td>1.3%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$34,923,385.00</strong></td>
<td></td>
</tr>
</tbody>
</table>

### REVENUE

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition</td>
<td>$25,673,724.00</td>
<td>74.8%</td>
</tr>
<tr>
<td>Room &amp; Board</td>
<td>$4,783,694.00</td>
<td>13.9%</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$1,925,458.00</td>
<td>5.6%</td>
</tr>
<tr>
<td>Auxiliary Services &amp; Sales</td>
<td>$1,673,541.00</td>
<td>4.8%</td>
</tr>
<tr>
<td>Investment Return</td>
<td>$249,688.00</td>
<td>0.7%</td>
</tr>
<tr>
<td>Gains</td>
<td>$5,105.00</td>
<td>.01%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$34,311,210.00</strong></td>
<td></td>
</tr>
</tbody>
</table>
Membership in the President’s Club is reserved for individuals and organizations who give $1,000 or more a year to Grace College & Seminary. Members listed gave their gifts during the June 1, 2011 – May 31, 2012 year. Alumni appear in black print.

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